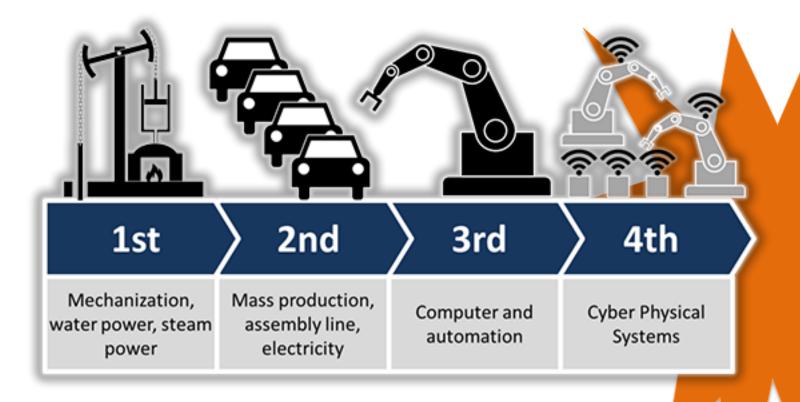


# A transformação digital disruptiva: Impacto no negócio da energia

### Jorge Portugal













**2** Unbundling

Redesigning





## Performance





#### IT STARTS WITH THE STYLE

Burberry's classic women's Wiltshire trench starts at \$1,995. Tricking it out with options brings the total price to \$3,343.



#### Belt -

The bridle leather wrap belt, compatible with the double cuff straps, adds \$250 to the tab.

#### **Building the Coat**

Shoppers can create one of almost 12 million trench coat combinations using the online Burberry Bespoke program. Burberry prevents certain combinations that it deems unfashionable.



The black fox overcollar is a \$395 option. Alternatives are curly black shearling at \$295, or black mink at \$795. The black leather aviator-strap throat latch adds another \$150.





#### Buttons

Options are Burberrybranded horn buttons, shown, or metallic military buttons.



#### Cuffs

The double black bridle leather cuff straps correspond with leather epaulets and add \$395 to the cost.



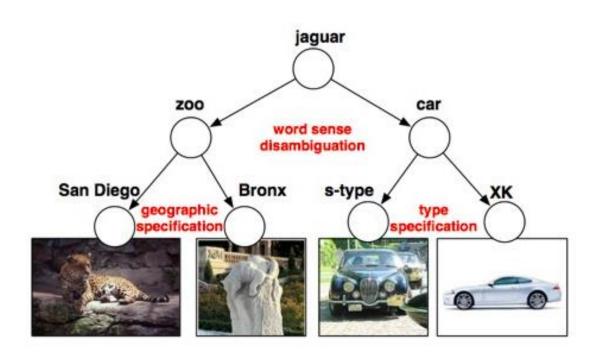


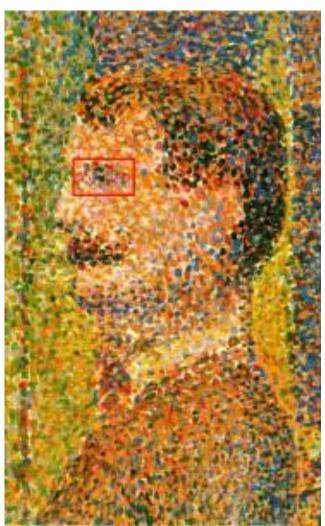


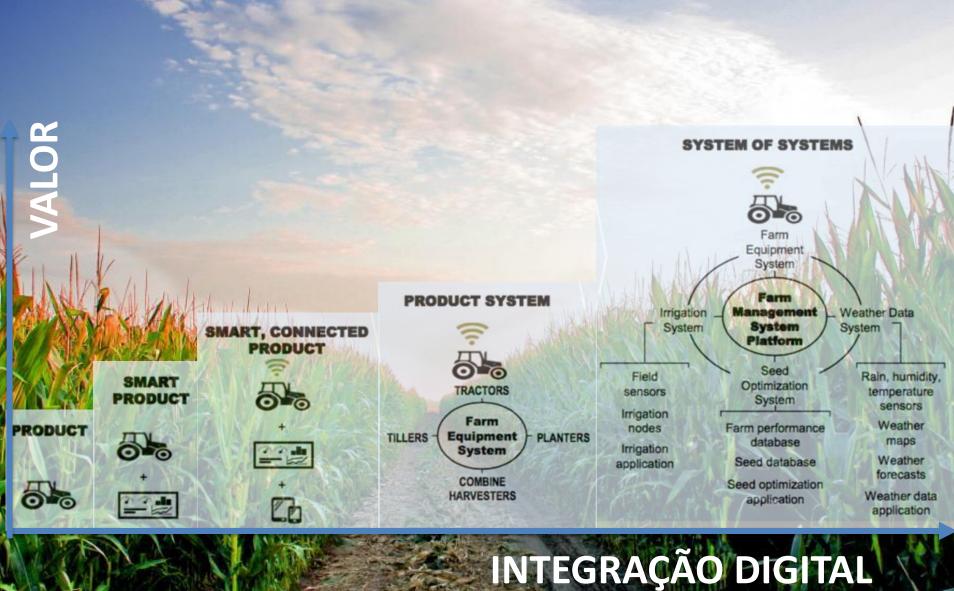












Fonte: M Porter

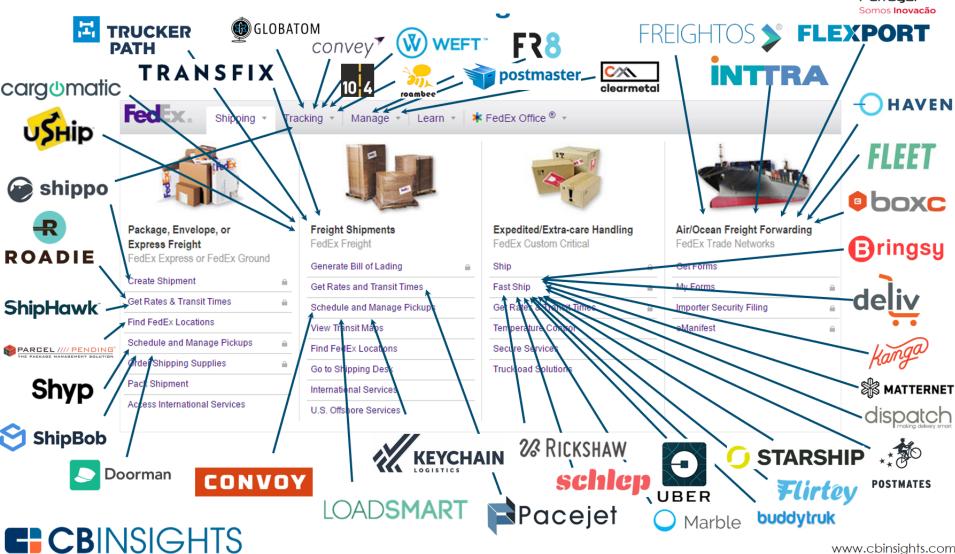






# Unbundling





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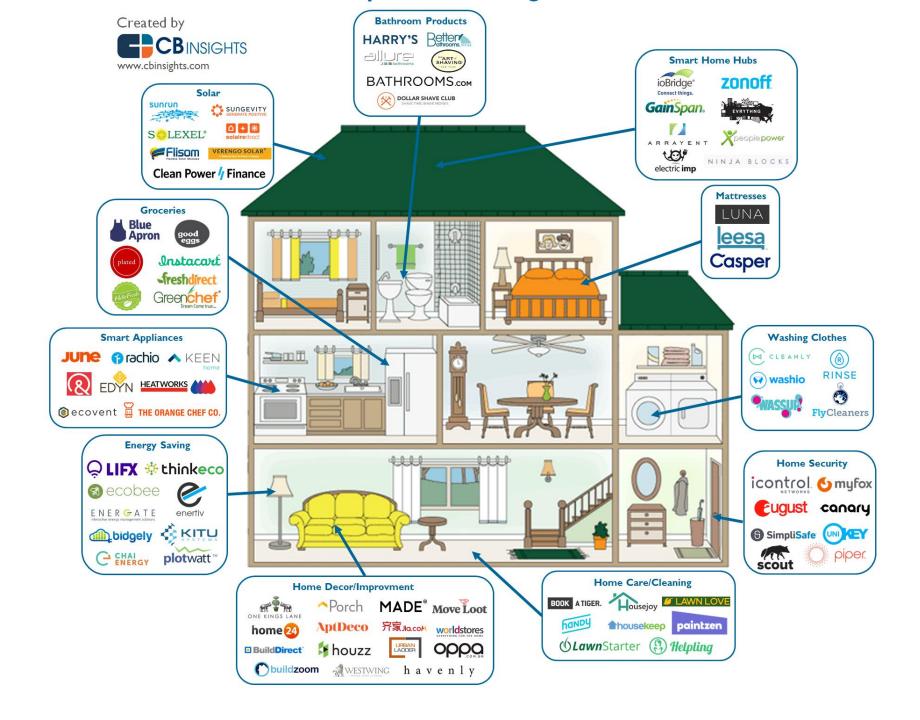










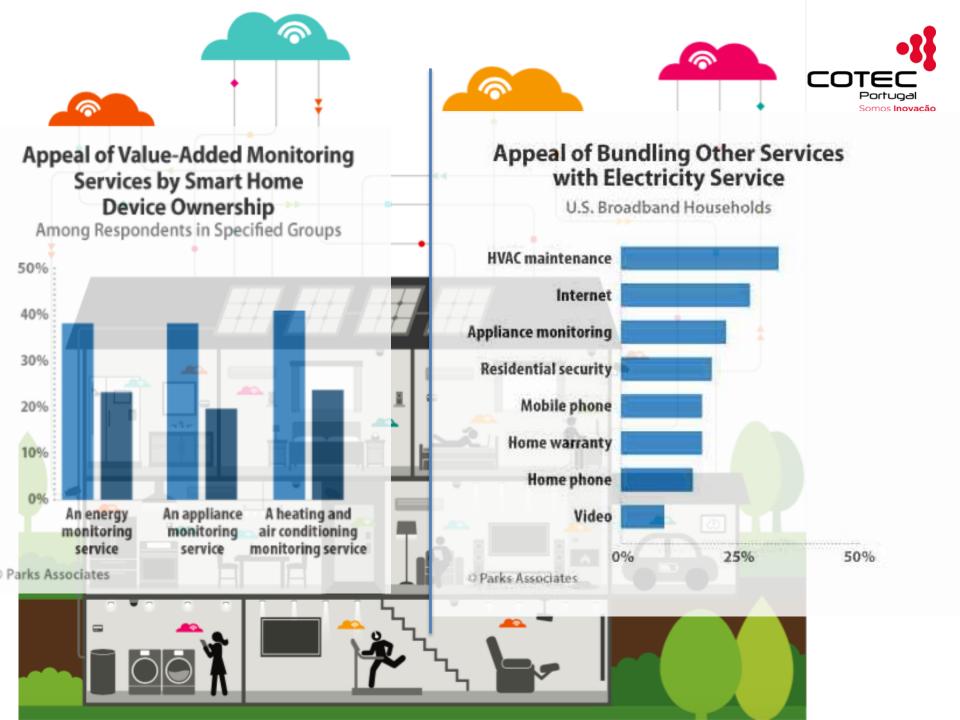








# redesigning





Traditional Utility	Generation	Transmission and Distribution	Retail	
Generation  Transmission and Distribution	Commodity Supplier	Grid Manager	Product Innovator	Value- Added Provider
<b>+</b> Retail	"Gentailer"	Grid Developer	Services Bundler	Virtual Utility
ASSET BASED SERVICE BASED				
More Integrated Less Integrated				

Source: Strategy&



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### Síntese



Integração e coordenação



### **DISRUPÇÃO**



Uma economia digital é uma economia de serviços